

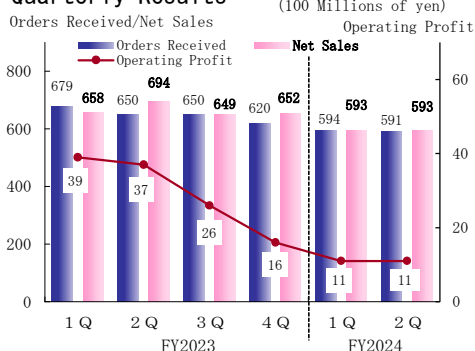
## Consolidated Results for the First Half of FY2024 (Dec. 2023 to May. 2024)

## Consolidated Financial Results and Forecast

(Millions of yen)

	FY2023						FY2024			
	1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	Full Year Forecast (Dec-Nov)
Net Sales YoY	65,825	69,438	135,264	64,905	65,294	265,464	-9.9%	-14.5%	-12.2%	-10.3%
Operating Profit	(5.9%) 3,912	(5.3%) 3,700	(5.6%) 7,612	(4.1%) 2,639	(2.5%) 1,621	(4.5%) 11,873	-69.8%	-68.7%	-69.2%	-49.5%
Ordinary Profit	(5.0%) 3,292	(5.4%) 3,755	(5.2%) 7,047	(4.0%) 2,602	(2.1%) 1,378	(4.2%) 11,028	-77.1%	-81.4%	-79.4%	-54.7%
Net Profit attributable to owners of the parent	2,216	2,511	4,727	1,572	169	6,469	-83.9%	-83.2%	-83.5%	-53.6%
Exchange Rate (JPY/USD)	132	134	133	142	149	139	146	153	149	147
(JPY/1EUR)	141	146	144	155	159	150	159	165	162	158
(JPY/1CNY)	19.3	19.4	19.3	19.7	20.4	19.7	20.4	21.1	20.8	20.6
Cash Dividends per share (JPY)	110						100			

## Quarterly Results



## Financial Data

	FY2023		FY2024	
	1 H	Full Year	1 H	Full Year Forecast
Total Assets	358,802	370,324	366,135	361,000
(Stockholders' Equity Ratio)	(42.3%)	(43.9%)	(46.1%)	(47.0%)
Stockholders' Equity	151,927	162,715	168,770	169,800
ROE	6.3%	4.2%	0.9%	1.8%
Interest-bearing Debts	110,221	109,769	107,789	103,000
Net D/E ratio	0.51	0.47	0.45	0.42
Facility Investment	9,774	19,157	7,493	14,000
Depreciation and Amortization	9,537	19,473	9,845	19,000
Number of Regular Employees	7,245	7,204	7,179	7,130

## Operating Profit Analysis

FY2023 1H → FY2024 1H  
(-53 Decrease)

• Increase in sales price	+12
• Fluctuation of exchange rate	+10
• Cost reduction	+9
• Decrease in fixed costs, SG&A and others	+14
Total of Increase factors	+45
• Rise in material price	-6
• Decrease of operating rate	-92
Total of Decrease factors	-98

## Sales and Operating Profit by Business Segments

(Millions of yen)

		FY2023						FY2024			
		1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	Full Year Forecast (Dec-Nov)
Machinery & Tools	Cutting Tools YoY	8,216	8,666	16,882	8,720	8,459	34,062	(-1.0%) 8,130	(-1.7%) 8,520	(-1.4%) 16,650	(-2.8%) 33,100
	Machine Tools	2,934	3,902	6,837	3,510	3,011	13,359	(+18.8%) 3,486	(-33.7%) 2,588	(-11.2%) 6,074	(-6.4%) 12,500
	Robots	11,743	11,552	23,295	7,299	7,436	38,031	(-43.9%) 6,593	(-38.3%) 7,131	(-41.1%) 13,725	(-20.6%) 30,200
	Net Sales	22,893	24,121	47,015	19,530	18,907	85,453	(-20.5%) 18,210	(-24.4%) 18,240	(-22.5%) 36,450	(-11.3%) 75,800
	Operating Profit	2,467	2,260	4,727	1,159	514	6,402	(-79.0%) 517	(-77.3%) 513	(-78.2%) 1,031	(-50.0%) 3,200
Components	Bearings	21,420	22,241	43,662	23,328	24,776	91,767	(+0.7%) 21,565	(-3.1%) 21,562	(-1.2%) 43,128	(-6.6%) 85,700
	Hydraulic Equipment	13,167	13,168	26,336	11,758	10,964	49,059	(-19.8%) 10,558	(-19.6%) 10,590	(-19.7%) 21,148	(-16.8%) 40,800
	Automotive Hydraulics	4,202	5,796	9,999	6,139	6,543	22,682	(+20.1%) 5,049	(-13.4%) 5,021	(+0.7%) 10,070	(-12.7%) 19,800
	Net Sales	38,790	41,207	79,998	41,226	42,284	163,508	(-4.2%) 37,173	(-9.8%) 37,174	(-7.1%) 74,347	(-10.5%) 146,300
	Operating Profit	1,218	1,207	2,426	1,219	857	4,502	(-71.7%) 344	(-64.5%) 428	(-68.1%) 773	(-62.2%) 1,700
Other	Special Steel	3,710	3,674	7,384	3,707	3,625	14,717	(-4.7%) 3,537	(-3.7%) 3,536	(-4.2%) 7,074	(-2.2%) 14,400
	Others	430	435	865	441	477	1,784	(-3.2%) 416	(-2.8%) 423	(-3.0%) 840	(-15.9%) 1,500
	Net Sales	4,141	4,109	8,250	4,148	4,102	16,501	(-4.5%) 3,954	(-3.6%) 3,959	(-4.1%) 7,914	(-3.6%) 15,900
Operating Profit	247	219	466	255	249	972	(+22.5%) 303	(-7.5%) 202	(+8.4%) 505	(+13.2%) 1,100	
Total Net Sales	65,825	69,438	135,264	64,905	65,294	265,464	(-9.9%) 59,338	(-14.5%) 59,374	(-12.2%) 118,712	(-10.3%) 238,000	
Total Operating Profit	3,912	3,700	7,612	2,639	1,621	11,873	(-69.8%) 1,183	(-68.7%) 1,159	(-69.2%) 2,342	(-49.5%) 6,000	
Japan	29,112	32,098	61,211	31,904	32,277	125,392	(+2.0%) 29,688	(-10.8%) 28,624	(-4.7%) 58,313	(-7.4%) 116,100	
Overseas (Overseas Sales Ratio)	36,713 (55.8%)	37,340 (53.8%)	74,053 (54.7%)	33,001 (50.8%)	33,016 (50.6%)	140,071 (52.8%)	(-19.2%) 29,649 (50.0%)	(-17.6%) 30,749 (51.8%)	(-18.4%) 60,399 (50.9%)	(-13.0%) 121,900 (51.2%)	
Americas	10,032	10,185	20,218	9,360	9,633	39,212	(-12.6%) 8,769	(-6.6%) 9,513	(-9.6%) 18,283	(-4.4%) 37,500	
Europe	4,056	4,171	8,227	3,715	3,376	15,319	(-31.9%) 2,761	(-27.8%) 3,013	(-29.8%) 5,775	(-25.6%) 11,400	
China	13,142	12,662	25,804	9,728	9,371	44,904	(-36.3%) 8,376	(-29.6%) 8,911	(-33.0%) 17,287	(-20.5%) 35,700	
ASEAN and other areas	9,481	10,320	19,802	10,197	10,635	40,635	(+2.7%) 9,741	(-9.8%) 9,311	(-3.8%) 19,053	(-8.2%) 37,300	

## Orders Received

(Millions of yen)

		FY2023						FY2024			
		1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	Full Year Forecast (Dec-Nov)
YoY								-12.5%	-9.1%	-10.8%	-7.7%
Total Orders Received		67,915	65,050	132,965	65,019	62,024	260,010	59,427	59,117	118,544	240,000