

Consolidated Results for FY2021 and Forecast for FY2022

Consolidated Financial Results and Forecast

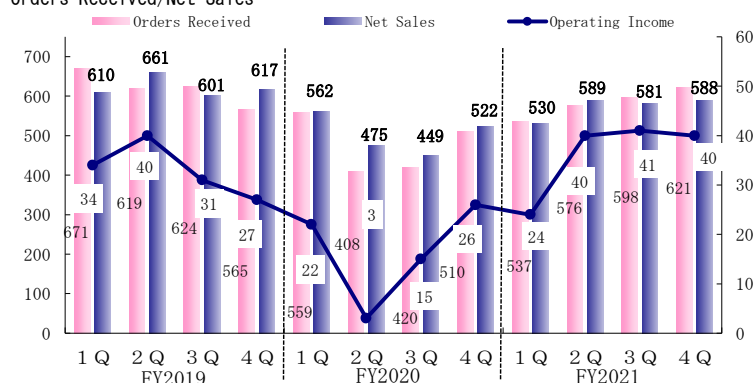
(Million JPY)

	FY2020	FY2021			FY2022 Forecast		
	Full Year	1 H	2 H	Full Year	1 H	2 H	Full Year
Net Sales	201,055	112,047	117,070	+14.0% 229,117	+9.8% 123,000	127,000	+9.1% 250,000
Operating Income	(3.4%) 6,850	(5.7%) 6,435	(7.1%) 8,282	+114.8% (6.4%) 14,718	+24.3% (6.5%) 8,000	(7.1%) 9,000	+15.5% (6.8%) 17,000
Ordinary Income	(2.7%) 5,508	(5.8%) 6,505	(6.8%) 7,952	+162.4% (6.3%) 14,457	+15.3% (6.1%) 7,500	(6.7%) 8,500	+10.7% (6.4%) 16,000
Net Income attributable to owners of the parent	2,458	4,474	5,518	+306.5% 9,993	+16.2% 5,200	5,800	+10.1% 11,000
Exchange Rate (USD)	JPY 107	JPY 106	JPY 111	JPY 108	JPY 110		
(EUR)	JPY 121	JPY 128	JPY 130	JPY 129	JPY 125		
(RMB)	JPY 15.4	JPY 16.4	JPY 17.2	JPY 16.8	JPY 17.0		
Cash Dividends	JPY 50	JPY 100			JPY 100		

Quarterly Results

(100 Million JPY)

Orders Received/Net Sales



(Million JPY)

	FY2021		FY2022 Forecast	
	1 H	Full Year	1 H	Full Year
Total Assets	305,335	319,312	322,000	326,000
(Stockholders' Equity Ratio)	(40.2%)	(40.7%)	(41.3%)	(42.6%)
Stockholders' Equity	122,809	130,104	133,000	139,000
ROE	7.5%	8.1%	7.9%	8.2%
Interest-bearing Debts	92,136	90,475	87,000	84,000
Net D/E ratio	0.44	0.39	0.40	0.36
Facility Investment	5,935	16,341	13,600	21,500
Depreciation and Amortization	8,316	16,838	8,600	17,500
Number of Employees	7,282	7,205	7,360	7,370

Sales and Operating Income by Business Segments

(Million JPY)

		FY2020	FY2021			FY2022 Forecast		
		Full Year	1 H	2 H	Full Year	1 H	2 H	Full Year
Machinery & Tools	YoY							
	Cutting Tools	26,829	14,418	15,794	(+12.6%) 30,213	(+11.0%) 16,000	17,000	(+9.2%) 33,000
	Machine Tools	14,064	7,375	5,681	(-7.2%) 13,057	(-20.0%) 5,900	7,100	(-0.4%) 13,000
	Robots	26,699	13,750	14,472	(+5.7%) 28,223	(+13.5%) 15,600	16,400	(+13.4%) 32,000
	Net Sales	67,593	35,544	35,948	(+5.8%) 71,493	(+5.5%) 37,500	40,500	(+9.1%) 78,000
Operating Income	2,509	1,789	2,819	(+83.7%) 4,609	(+34.2%) 2,400	3,100	(+19.3%) 5,500	
Components	Bearings	64,400	36,409	37,980	(+15.5%) 74,390	(+12.1%) 40,800	41,200	(+10.2%) 82,000
	Hydraulic Equipment	56,281	34,086	36,261	(+25.0%) 70,348	(+10.6%) 37,700	38,300	(+8.0%) 76,000
	Net Sales	120,681	70,496	74,242	(+19.9%) 144,738	(+11.4%) 78,500	79,500	(+9.2%) 158,000
	Operating Income	3,688	4,651	5,251	(+168.5%) 9,903	(+15.0%) 5,350	5,650	(+11.1%) 11,000
Other	Special Steel	11,419	5,210	6,004	(-1.8%) 11,215	(+19.0%) 6,200	6,200	(+10.6%) 12,400
	Others	1,360	795	874	(+22.7%) 1,669	(+0.6%) 800	800	(-4.1%) 1,600
	Net Sales	12,780	6,006	6,878	(+0.8%) 12,884	(+16.6%) 7,000	7,000	(+8.7%) 14,000
	Operating Income	574	-45	144	(-82.7%) 99	(—) 250	250	(+405.1%) 500
Total net sales	201,055	112,047	117,070	(+14.0%) 229,117	(+9.8%) 123,000	127,000	(+9.1%) 250,000	
Total Operating Income	6,850	6,435	8,282	(+114.8%) 14,718	(+24.3%) 8,000	9,000	(+15.5%) 17,000	
Japan	104,490	57,385	59,385	(+11.8%) 116,771	(+7.7%) 61,800	63,200	(+7.0%) 125,000	
Overseas (Overseas Sales Ratio)	96,564 (48.0%)	54,661 (48.8%)	57,684 (49.3%)	(+16.3%) 112,345 (49.0%)	(+12.0%) 61,200 (49.8%)	63,800 (50.2%)	(+11.3%) 125,000 (50.0%)	
America	24,330	12,979	13,645	(+9.4%) 26,624	(+13.3%) 14,700	15,300	(+12.7%) 30,000	
Europe	10,207	5,992	6,727	(+24.6%) 12,720	(+15.2%) 6,900	7,100	(+10.1%) 14,000	
China	35,513	21,507	21,679	(+21.6%) 43,186	(+5.5%) 22,700	24,300	(+8.8%) 47,000	
Asean and other areas	26,513	14,182	15,632	(+12.5%) 29,814	(+19.2%) 16,900	17,100	(+14.0%) 34,000	